

GUILFORD COUNTY CONTRACT NO. 90007339

THIS AGREEMENT (sometimes hereinafter referred to as “Agreement” or “Contract”) is hereby made, entered into, and effective as of July 1, 2025, by and between GUILFORD COUNTY, a body politic and corporate of the State of North Carolina, hereinafter referred to as the "COUNTY," and ONE STEP FURTHER, INCORPORATED, hereinafter referred to as the "AGENCY," and also collectively referred to as the "Parties."

WITNESSETH:

WHEREAS, GUILFORD COUNTY is a body of politic and corporate of the State of North Carolina and is authorized to expend funds for public purposes and to contract with private entities to do the same on behalf of the County; and

WHEREAS, the AGENCY is a North Carolina non-profit corporation organized under the laws of North Carolina for the purpose of rendering services which align with and are for public purposes as through its Gate City Coalition Program 2 it provides services that detect and interrupt community violence, encourage behavior change and rehabilitation for high-risk offenders, and promotes healthy community norms that reject future acts of violence in their communities.; and

WHEREAS, pursuant to N.C.G.S. §153A-449, COUNTY may contract with and appropriate money to any person, association, or corporation, in order to carry out any public purpose that COUNTY is authorized by law to engage in; and

WHEREAS, pursuant to N.C.G.S. §153A-255, COUNTY may support social services programs intended to further the health, welfare, education, employment, safety, comfort, and convenience of its citizens; and

WHEREAS, the AGENCY has requested certain funds from the COUNTY to be used by the AGENCY to provide services that detect and interrupt community violence, that encourage behavior change and rehabilitation for high-risk offenders, and that promotes healthy community norms that reject future acts of violence in their communities; and

WHEREAS, in response to such request, the Guilford County Board of Commissioners has appropriated the sum of \$ 250,000.00 for the fiscal year ending June 30, 2026, to support this purpose, said sum being derived from general funds; and

WHEREAS, it is desirable and necessary to enter into this Agreement in order to set forth the terms and conditions for receiving said funds from the COUNTY.

NOW, THEREFORE, in consideration of the following, the Parties agree as follows:

SECTION I- THE AGENCY DUTIES AND RESPONSIBILITIES:

- A. **USE OF FUNDS.** The AGENCY agrees to use the funds appropriated by the COUNTY in the manner and for the purposes as stated below and as stated in its Grant Application, which is attached hereto and incorporated herein by reference (See Attachment A.) In the event that any stated purpose for use of funds expressed in the Grant Application conflicts with any provision in the paragraphs below, the paragraphs below will control:

The purpose will be to provide “strategically coordinated and professional public safety services that protect the safety and security of Guilford County residents” in the target neighborhood areas of Merritt Drive/Overland Heights, and the public housing communities of Hickory Trails and Hampton Homes.

The AGENCY is a registered North Carolina nonprofit entity located and operating in Guilford County, North Carolina.

All expenses shall be in conformance with the Guilford County policies. Expenses may be disallowed if they are not reasonable or rational. Examples may include international travel, cash app transfers, reimbursements to employees outside of regular payroll cycle, lodging not pre-approved (outside of approved settings, such as group homes, shelters, or halfway houses, for example); lobbying expenses; entertainment; alcoholic beverages; bad debt; fines and penalties; interest; any expense which violates Federal, State, or Local law or policy; any expense determined by Guilford County, in its sole discretion, to be disallowed. The County maintains the right to request receipts or documentation for any expense at any time.

The amount appropriated to the AGENCY is for services-provided from July 1, 2025, through June 30, 2026. Reimbursement requests or payments for services provided outside this time period will not be considered. All receipts must be submitted with quarterly Performance and Financial Reports. Failure to submit receipts by this deadline will result in the recapture of unverified funds from the AGENCY in accordance the RECAPTURE provisions of this Agreement.

B. REPORTS: AGENCY shall submit the following to the COUNTY by the following dates:

- Quarter 1: October 30, 2024 (for period July 1, 2025 – September 30, 2025)
- Quarter 2: January 30, 2025 (for period October 1, 2025 – December 31, 2025)
- Quarter 3: April 30, 2025 (for period January 1, 2026 – March 31, 2026)
- Quarter 4: July 30, 2025 (for period April 1, 2026 – June 30, 2026)

1. AGENCY shall:

- Provide a Guilford County Performance and Expenditure Report, shall be provided in a County approved format, showing the allocation and expenditure of funds for services and activities performed during the previous quarter under this Contract; and indicating goals and objectives reached during the quarter being reported; and,
- Provide copies of all invoices documenting that payments were made for allowable purposes according to the USE OF FUNDS previously designated; and
- Submit at the conclusion of the program year an ANNUAL PERFORMANCE REPORT to the COUNTY that reports on of all program activities including a summary of the accomplishment of stated goals and objectives.

C. ASSIGNMENT. The AGENCY shall not assign, sell any interest in transfer rights, or delegate responsibilities under this Agreement contract, in whole or in part, this Agreement and shall not transfer any interest in the Agreement without prior written approval of the COUNTY.

D. ASSUMPTION. This Agreement may not be assumed or otherwise transferred to another party by the AGENCY without the express written consent of the COUNTY, which said consent will be evidenced by acceptance memo or letter from the COUNTY Manager, or designee, to the original AGENCY under the Agreement and the assuming AGENCY. If the AGENCY should undergo merger, acquisition, bankruptcy or any change in their ownership or their name for any reason, the AGENCY must immediately notify the COUNTY in writing of these changes and provide the COUNTY with legal documentation supporting these changes such as an Assumption Agreement, Bill of Sale, Articles of Incorporation, Articles of Amendment, sales agreement, merger documents, etc. Further, the AGENCY will submit the name and address of the assuming AGENCY'S registered agent for service of process and/or all notices required under the Agreement.

E. **COMPLIANCE WITH CIVIL RIGHTS AND DISABILITY LAW/NON-DISCRIMINATION:** THE AGENCY shall comply with Title VI and VII of the Civil Rights Act of 1964, Section 504 of the Rehabilitation Act of 1973, the Americans with Disabilities Act of 1990 (ADA), the North Carolina Persons with Disabilities Protection Act (N.C. Gen. Stat. §168A-1 *et al.*) , and all requirements imposed by Federal and State laws, regulations, rules, and guidelines issued pursuant to these laws for both personnel employed and individuals served. In connection with the performance of this Agreement, the AGENCY shall not discriminate against any employee, applicant for employment, or program participant because of race, religion, color, sex, age, handicap, or national origin.

F. **BOOKS AND RECORDS:** The AGENCY shall establish and maintain financial records in accordance with generally accepted accounting principles and practices and retain such records for a minimum of three (3) years from the date of the final payment under this Agreement, or until all pending audits are completed, whichever is later. All books and records shall be made available for audit or evaluation by COUNTY upon request during regular business hours of the AGENCY.

If litigation, a claim, or audit is instituted prior to the expiration of the three (3) year period, the records shall be retained until litigation, claims, and audit findings involving the records have been fully resolved.

G. **RIGHT OF INSPECTION.** At no additional cost, all records relating the AGENCY'S performance of this Agreement shall be subject at all reasonable times to inspection, review, and audit by COUNTY, in order to monitor performance, compliance, and quality assurance under this Agreement. The AGENCY shall provide access for this purpose.

H. **MEETINGS:** AGENCY agrees to open to the public the meetings of the AGENCY'S Board of Directors, Advisory Board or Governing Board.

I. **DRUG-FREE WORKPLACE POLICY:** The AGENCY must adopt a Drug-Free Workplace Policy in accordance with the Drug-Free Workplace Act of 1988 41 U.S.C.701.

J. **LIABILITY INSURANCE.** It is understood and agreed between the Parties that each person performing services under the Agreement on behalf of the AGENCY shall be covered by the AGENCY for all acts, omissions, injuries, or other liabilities occurring during the performance of the services. The AGENCY shall provide to the COUNTY a certificate of insurance for general liability and property damage coverage of at least one million dollars (\$1,000,000.00) for each claim made. The AGENCY shall notify the COUNTY if the required insurance policy is cancelled. The COUNTY reserves the right to require higher, lower or other insurance policies or limits where warranted based on the services being provided.

K. **AUDIT:** Any AGENCY receiving an award in excess of \$100,000.00 (one-hundred thousand dollars) shall have an annual audit of its financial records and operations performed by an independent certified public accountant with a copy of the current audit and current management letter being submitted to the Guilford County Internal Audit Office within six (6) months of the AGENCY'S fiscal year end. A copy of the financial records and operations of the AGENCY shall be provided to the COUNTY at the COUNTY'S discretion. The COUNTY shall be entitled to audit the financial records and operations of the AGENCY at any time.

L. **RECAPTURE.** Any item of expenditure by the AGENCY under the terms of this Agreement which is found by auditors, investigators, and other authorized representatives of the COUNTY, State of North Carolina, Department of the Treasury, or other federal instrumentality to be improper, unallowable, in violation of federal or state law, or the terms of this Agreement, or involving any fraudulent, deceptive, or misleading representations or activities of the AGENCY, is the AGENCY's sole liability. The aforementioned liability shall

be paid by AGENCY to COUNTY, immediately but no longer than three (3) business days after notification of such improper expenditure. AGENCY is strictly prohibited from paying said liability from funds provided by the County either under this Agreement or any other agreement between the COUNTY and the AGENCY. In the event that the COUNTY is required to institute legal proceedings to enforce this recapture provision, the COUNTY shall be entitled to any and all of its' costs thereof, including but not limited to reasonable attorneys' fees. This provision shall survive the expiration or termination of this Agreement.

- M. **NO OVERDUE TAXES:** The AGENCY shall complete and submit to the COUNTY the attached certification of "No Overdue Tax Debts" pursuant to N.C. Gen. Stat. § 143C-6--23. Overdue Taxes shall be defined in N.C. Gen. Stat. §105-243.1. See Attachment B.
- N. **CONFLICT OF INTEREST STATEMENT:** The AGENCY must submit to the COUNTY a signed and notarized Conflict of Interest Statement (Attachment C) adopted by its Board. The Conflict-of-Interest Statement shall be submitted simultaneous with the signing of this Agreement.
- O. **CRITERIA.** The AGENCY must establish and provide the COUNTY the criteria that will be used in monitoring the accomplishment of established goals and objectives along with performance measures.
- P. **EVALUATIONS.** The COUNTY shall be entitled to conduct program evaluations of the AGENCY'S activities, particularly as it relates to the accomplishments of established goals and objectives and the quality and impact of services being delivered.
- Q. **INDEMNIFICATION.** The AGENCY as a condition of receiving funds from GUILFORD COUNTY, agrees to fully indemnify and hold harmless the COUNTY, its officers, agents, and employees from and against any and all claims, demands, payments, suits, actions, costs, recoveries, costs of defense (including but not limited to court costs and attorney's fees), and any and all judgments of every kind and description brought out of or occurring in connection with, directly or indirectly, activities funded in part or in whole with funds made available under this Agreement.
- R. **AUTHORITY TO ENTER AGREEMENT.** The person(s) executing this AGREEMENT on behalf of the AGENCY have authority to do so as an official binding act of the AGENCY.

SECTION II- GUILFORD COUNTY DUTIES AND RESPONSIBILITIES:

A. PAYMENT(S).

The COUNTY will provide AGENCY \$ 250,000.00 following AGENCY's submission of a completed application in a County-approved format and full execution of this Agreement, including any and all required attachments, that details an allowable public purpose for the USE OF FUNDS.

The AGENCY will submit acceptable expenditure and performance reports for the prior quarter, pursuant to the schedule referenced in Section I.B. (For example, the first quarterly report will detail expenditures made for the July 1, 2025 – September 30, 2025, is quarter 1.)

However, in no event may the total maximum exposure of this Agreement exceed \$250,000.00 as a result of any advance payments or reimbursements.

SECTION III- BOTH PARTIES AGREE:

- A. **NORTH CAROLINA CORPORATION.** That the AGENCY is a duly organized and existing North Carolina non-profit corporation. The AGENCY further certifies that it possesses a valid North Carolina solicitation license.
The Agency shall ensure that its solicitation license remains active during the entire term of this Agreement.
- B. **TAX EXEMPT ORGANIZATION.** That the AGENCY is qualified under the United States and North Carolina Revenue Laws as a tax-exempt organization, contributions to which are tax deductible.
- C. **FINANCIAL EXPOSURE TO THE COUNTY.** The financial exposure to the COUNTY shall not exceed \$250,000.00 during this Agreement term. In any event payment will only be made from allocated funds in accordance with N.C. Gen. Stat. § 159-13. In the event that funding is terminated or reduced, the COUNTY may reduce the financial exposure of this Agreement with written notice to the AGENCY.
- D. **TERM:** The term of this Agreement shall begin on **July 1, 2025, and shall end on June 30, 2026.**
- E. **TERMINATION FOR CONVENIENCE.** COUNTY may terminate this Agreement without cause or penalty upon serving a thirty (30) day written notice to the other Party. Termination shall be subject to recapture of unused funds on the date of termination from the AGENCY in accordance with the RECAPTURE provisions of this Agreement.
- F. **TERMINATION FOR CAUSE.** If AGENCY fails to fulfill its obligations under this Contract in a timely and/or proper manner ("breach") , either in whole or in part, and such breach continues for a period of more than ten (10) days after COUNTY has notified AGENCY of such breach, COUNTY shall have the right to terminate this Contract immediately thereafter by giving written notice to the AGENCY specifying the effective date thereof. Termination shall be subject to recapture of unused funds on the date of termination in accordance with the RECAPTURE provisions of the Agreement.
- G. **BREACH.** If, through any cause, AGENCY or COUNTY ("the breaching party") shall fail to fulfill its obligations under this Contract in a timely and/or proper manner ("breach"), either in whole or in part and such breach has continued for a period of more than ten (10) days after the other party ("the non-breaching party") has notified the breaching party of such breach, in addition to any termination rights that it may have, the non-breaching party shall have all legal, equitable, and administrative rights available under applicable law. Without limiting other remedies, where COUNTY is the non-breaching party COUNTY may: Withhold any payment due AGENCY for the purpose of setoff until such time as the exact amount of damages due COUNTY from such breach can be reasonably determined (at which time that amount shall be deducted from any payment(s) otherwise due to AGENCY). The filing of a petition for bankruptcy by AGENCY shall constitute an act of breach under this Agreement.
- H. **ADMINISTRATION.** The COUNTY is in no way responsible for the administration and supervision of the AGENCY'S officers, employees, and agents, which persons it is agreed are not officers, employees, or agents of the COUNTY.
- I. **INDEPENDENT CONTRACTOR.** The AGENCY acknowledges and agrees that it is rendering the Services under this Agreement as an independent contractor and not an employee or agent of GUILFORD COUNTY and, accordingly, GUILFORD COUNTY shall have no obligations to the AGENCY in connection with payroll taxes, employee benefits, or workers compensation.

- J. **AMENDMENT.** This Agreement may only be amended by written amendments mutually agreed upon and executed by and between the COUNTY and the AGENCY.
- K. **BOARD OF COMMISSIONERS.** The GUILFORD COUNTY Board of Commissioners may in its discretion place an ex-officio member on the Governing Board of the AGENCY, to the extent allowed by law.
- L. **JURISDICTION.** The Parties agree that this Contract is subject to the jurisdiction and laws of the State of North Carolina and any disputes arising from this Agreement shall be adjudicated in Guilford County, North Carolina.
- M. **BID RESTRICTIONS AND E-VERIFY.** The AGENCY will comply with bid restrictions, if any, and applicable laws including N.C. Gen. Stat. §143-129(j) regarding E-Verify. The Affidavit Regarding E-Verify is attached hereto and incorporated herein by reference as Attachment D.
- N. **THE FOLLOWING IS A LIST OF ALL ATTACHMENTS TO THIS CONTRACT:**

Attachment A- Grant Application
Attachment B- No Overdue Tax Debt
Attachment C- Conflict of Interest Policy Statement
Attachment D- E-Verify Affidavit

- O. **NOTICES.** All notices pursuant to this Agreement shall be in writing and delivered personally or mailed by certified mail, registered mail, postage prepaid, with return receipt requested, at the addresses appearing below, but each Party may change such address by written notice in accordance with this paragraph. Notices delivered personally will be deemed communicated as of actual receipt. Mailed notices will be deemed communicated as of three (3) days after mailing.

Victor Isler, Guilford County Manager
GUILFORD COUNTY
P.O. Box 3427 (zip code 27402)
301 West Market Street
Greensboro, NC 27401

Adrena Coleman, Executive Director
One Step Further, Inc
623 Eugene Court
Greensboro, NC 27401

- P. **HEADINGS.** The headings contained in this Agreement are for reference purposes only and shall not affect in any way the meaning or interpretation of this Agreement.
- Q. **SEVERABILITY.** If any one or more provisions of this Agreement shall for any reason be held to be invalid, illegal or unenforceable in any respect, such invalidity, illegality or unenforceability shall not affect any other provisions hereof and it shall be considered modified to conform with the applicable Federal, State, or local law.
- R. **SURVIVAL.** The terms, conditions, and warranties contained herein are intended to survive the completion of the performance.

- S. **WAIVER.** Waiver of any default or breach shall not be deemed to be a waiver of any subsequent default or breach. Any waiver of any default or breach shall not be construed to be a modification of the terms of this Agreement.
- T. **ENTIRE AGREEMENT.** This Agreement, including the Attachments, sets forth the entire Agreement between the Parties. All prior conversation or writings between the Parties hereto or their representatives are merged within and extinguished. This Agreement shall not be modified except by a writing subscribed to by all the Parties.

This instrument has been pre-audited in the manner required by the Local Government Budget and Fiscal Control Act.

***End of this page
Signature Pages to Follow***

WITNESS the following signatures and seals all pursuant to authority duly granted, effective as of the day and year first above written.

**GUILFORD COUNTY ON BEHALF OF
THE GUILFORD COUNTY DEPARTMENT
OF HEALTH AND HUMAN SERVICES -
DIVISION OF PUBLIC HEALTH**

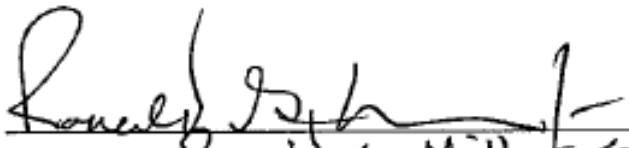
ONE STEP FURTHER, INCORPORATED

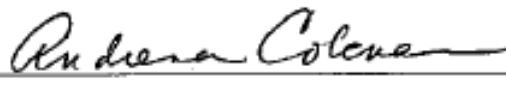
Natalie Craver
Assistant Guilford County Manager
Date: _____

ATTEST:

Robin B. Keller
Guilford County Clerk to Board
Date: _____

Courtney McFadden
Guilford County Department Director / Designee
Date: _____


Print Name: Ronald G Miller Jr.
Title: Board President
Date: August 19, 2025
ATTEST:


Witness
Print Name: Andrena Coleman
Date: August 19, 2025

Guilford County Community Based Organization 2025 Outside Nonprofit Application



Date Submitted	Organization Name
	ONE STEP FURTHER, INC. – GATE CITY COALITION PROGRAM 2
Point of Contact	Contact Information (include phone number and email)
SUSAN AYERS	336-275-3699 SAYERS@ONESTEPFURTHER.COM
ANDRENA COLEMAN	336-275-3699 ACOLEMAN.OSF@GMAIL.COM
Kimberly Sowell	336-275-3699 KSOWELL.OSF@GMAIL.COM
Tax ID Number:	Organization Mailing Address:
58-1484818	623 Eugene Court, Greensboro, NC 27401

1. Contract Delivery Method (select one option from the following):

☐ In – Person

☒ Electronic : Email

☐ Mailed : USPS

2. Expiration Date for Certification of Liability Insurance

3. Project Description

A. Public Purpose Statement:

One sentence that describes how you propose to use the County funds.

The Gate City Coalition Program 2 (GCC2) will utilize Guilford County funding to provide services that detect and interrupt community violence, that encourage behavior change and rehabilitation for high-risk offenders, and that promote healthy community norms that reject future acts of violence in their communities.

The Gate City Coalition 2 Program (GCC2) aligns best with Guilford County's Strong Community Vision Statement by providing "strategically coordinated and professional public safety services that protect the safety and security of Guilford County residents." With start-up funding provided by Guilford County, One Step Further, Inc. has operated the GCC2 Program since July 2022. OSF models the Gate City Coalition Program 2 (GCC2) service delivery in accordance with similar nationwide Cure Violence initiatives which insure that the program is adhering with fidelity to core components of the national model. Target areas for GCC2 are neighborhoods in the Merritt Drive/Overland Heights Drive area and the Hickory Trails and Hampton Homes public housing communities.

The Gate City Coalition Program 2 implements a three-prong approach to local violence prevention by: (a) Detecting potentially violent events and interrupting them to provide resolution through trained, credible messengers (i.e. violence interrupters); (b) Providing ongoing behavior change and support to the highest-risk individuals through trained, credible messengers (i.e. violence interrupters and outreach workers); and,

B. Key Staff: <i>Please provide key staff that will work on this project or that should be included on communications</i>	Susan Ayers, OSF Grants Manager Andrena Coleman, CEO Kimberly Sowell, Finance Director
C. Requested Amount of County Funds	\$250,000.00

4. How does your organization align with Guilford County's Vision Statements

(c) Changing community norms that allow, encourage, and exacerbate violence in chronically violent neighborhoods to healthy norms that reject the use of violence.

GCC2 activities include:

- identification and enrollment of participants
- hosting events and activities to spread the message about rejecting the use of violence
- providing direct interventions in violent situations
- collaborating with law enforcement, and
- providing wrap-around services to family members of GCC2 participants and victims of violent acts or homicides. In addition to decreasing violent acts and changing community norms regarding the use of violence as an end to the means, the GCC2 mitigates various challenges of living in high crime/high poverty neighborhoods by providing GCC2 participants and community residents with supports related to legal issues, education, employment, housing, substance abuse and mental health issues, and health care needs.

5. If awarded County funding, what are your targeted outcomes and how will you measure success?

GCC2 operates on the premise of Cure Violence-similar evidence based models that violence is a learned behavior that can be prevented using disease control methods. The anticipated long-term goals of the program are to decrease gun violence in the targeted communities and change community norms to reject the use of violence.

Projected GCC2 Outcomes:

Long range GCC2 program objectives include:

Increased exposure of community residents to GCC2 nonviolence messages;

Increased awareness/acceptance of conflict resolution/mediation strategies by GCC2 participants;

Increased connection of participants to positive opportunities and resources in their community; and,

An increase in the number of participants' who improve their attitudes and behaviors regarding gun violence.

GCC2 projects that the program:

Will receive 50 unduplicated participant referrals;

Will have 0 Homicides in target areas;

Will conduct 500 violence interruptions;

Will conduct 680 mediations;

Will conduct 30 Community Events/Community Conversations/Mentoring/Tutoring with 2000 participants and community residents projected to attend and/or be involved; and,

Will report that 42 of 50 (85%) of GCC2 participants will not commit additional offenses during GCC2 involvement.

Program success is measured utilizing weekly, monthly, and quarterly YTD program data, participant feedback, a lack of and/or decrease in homicides or violent acts in GCC2 target areas, a documented decrease in recidivism rates, and increasing attendance at GCC2-sponsored community events, community conversations, and support services.

6. How has your organization demonstrated success in prior years? (Please include current programs, activities and accomplishments)

FY2022-23 Actual GCC2 Outcomes:

17 Unduplicated participant referrals received

0 Homicides in target areas

170 Violence interruptions conducted

173 Mediations conducted

1233 participants/community residents attended and/or were involved in GCC2 community events/support services

12 of 17 (71%) of GCC2 participants committed no additional offenses during GCC2 involvement

Community events conducted:

Community Conversations: What Does Peace Look Like; Substance Abuse in Our Community; How to Cope with Grief; Financial Literacy; Entrepreneurship; Gun Violence, Prevention, and Safety; What are the Needs of Our Community?; How do we get the village back?; Domestic Violence and the plight in our community.

Peace Fest

Feeding the Homeless Event

7. Are you currently contracted with Guilford County? If yes, please provide the department and contract purpose)

Yes. One Step Further is currently contracted with Guilford County as follows:

Guilford County Juvenile Crime Prevention Council – Teen Court Services, Life Skills Services, Community Service-Restitution Services, Teen Traffic Diversion Services

Guilford County CBO Funding – Adult/Youth Mediation Services, Community Offender Resources Program Services, Gate City Coalition Program 2 Services.

8. Who is your target population for proposed services and your estimated number of residents served?

The GCC2 Program serves individuals ages 14-25 at high risk of involvement in shootings, violent acts, and homicides. Prospective clients must meet a minimum of four (4) of the following classifications:

1. Member of a gang known to be actively involved in violence;
2. History of criminal activity including crimes against persons;
3. Leader of a gang actively involved in violence;
4. Pending or prior arrest(s) for weapons offenses;
5. A victim of a recent shooting; or
6. Recently released from prison.

GCC2 also works with community residents of targeted areas to promote nonviolence messages, form cohesive communities, and assist with the de-escalation of neighborhood conflict.

The GCC2 projects to provide violence interruption and support service activities to 50+ targeted participants and promote violence intervention to 2000 target area residents through community events, community conversations, and the provision of support services.

9. Provide a timeline to complete your targeted outcomes

ACTIVITY	PROJECTED DATE
Increase exposure of community residents to GCC2 nonviolence messages through the distribution of program flyers, regular posting of events on social media outlets, community conversations, and hosted community events in target area neighborhoods, schools, community agencies. (Ongoing 7/24-6/25)	
Increase GCC2 participants' and target area residents' awareness and utilization of conflict resolution and intervention strategies (mediation, GCC2 staff target area canvassing, follow-up sessions) by conducting post-shooting vigils, providing immediate responses to target area shootings or acts of violence, and imparting victim advocacy support and assistance. (Ongoing 7/24-6/25)	
Increase the visibility and usage of positive community opportunities and resources for GCC2 participants and target area residents by providing support services addressing legal issues, education, employment, housing, substance abuse mental health issues, health care needs, and food disparity. (Ongoing 7/24-6/25)	
Improve GCC2 participants' attitudes and behaviors regarding gun violence and other acts of violence through the utilization of retaliatory prevention strategies, violence interruption activities, and GCC2 interpersonal mentoring and support dynamics. (Ongoing 7/24-6/25)	

10. How will you allocate the awarded funds?

(Please list any additional revenue sources used to support this program and show proposed expenses by category from county awarded funds)

EXPENSES

PERSONNEL	
6100-22 - Gross Salary-22 (Program Staff)	130500.00
6100-1B-Gross Salary (County Admin)	10250.00
FICA Expense (Program Staff)	9983.00
FICA Expense (County Admin)	784.00
6750-22-Fringe Benefits-22	10000.00
6820-22 Legal and Accounting-22	3000.00
6250-22 Contractual Services (Program Evaluation)	7500.00
TOTAL PERSONNEL	172017.00

REVENUE

**4031-22 Guilford County (Program)	219146.00
**4031A-A Guilford County (GCC2 Admin.Salaries/FICA 7/25-6/26)	11034.00
**Guilford County-OSF Indirect Prog.Assistance (To Operate GCC2)	19820.00
TOTAL REVENUE	250,000.00

SUPPLIES AND MATERIALS	
6312-22 Program Supplies-22	1200.00
6315-22 Housekeeping Supplies	200.00
6316-22 Community Events-22	10000.00
6310-22 Office Supplies-22	1600.00
6311-22 Emergency Client Assistance	500.00
TOTAL SUPPLIES	13500.00

SERVICES	
6314-22 Drug Screenings-22	600.00
6317-22 Background Screenings-22	600.00
6330-22 Printing/Binding Expense-22	600.00
6331-22 Shredding Expense-22	50.00
6319-22 Staff Apparel-22	1000.00
6460-22 Repair/Maintenance-22	800.00
6550-22 · Utilities-22	2200.00
6800-22 Telephone/Internet Expense-22	6513.00
6850-22 Conference/Training Expense-22	3000.00
6860-22 Travel Expense	500.00
TOTAL SERVICES	15863.00

FIXED/OTHER	
6760-22 Property Insurance-22	3000.00
6772-22 Prof-EPLI-D&O Insurance-22	2800.00
6840-22 Dues and Subscriptions-22	500.00
6500-22 Rent Expense/Annual Tenant Expense	22500.00
OSF Indirect Admin.(To Provide GCC2 for Guil.Co)	19820.00
TOTAL FIXED/OTHER	48,620.00

TOTAL PROJECTED EXPENSE	250,000.00
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11. Provide additional information to explain the table above if needed.

Guilford County funding is crucial for One Step Further, Inc. to continue to provide GCC2 services in our community. Funding received from Guilford County is the program's primary source of revenue. Without FY202425 County funding, GCC2 would either have to drastically downsize or cease operations.

Projected FY2024-25 Guilford County funding totals 90.9% (\$227,273) of the GCC2's total projected program operating budget of \$250,041. This percentage has been applied to total program budget amounts for each category listed above in the "Uses" column. (Ex. Program Supplies Expense totals \$3600 in GCC2's projected budget. $\$3600 \times .909 = \3272.40). In previous funded years, Guilford County also provided \$22,727 to cover OSF administrative expense to operate the program. A detailed GCC2 program budget has been included as an agency attachment for clarification.

12. How will this program be sustained in future years?

To achieve financial stability, the GCC2 program relies on Guilford County funding, in-kind contributions, and, federal DOJ Byrne-Jag grant funds. Throughout the year, efforts are continually made by GCC2 executive staff and the Board of Directors to diversify funding sources through increased fundraising efforts, new funding resources, and potential community agency collaborations. If match funding is required, Guilford County funds would be indicated as a match funds resource. Having County support also provides leverage for potential corporate contributions and fundraising efforts.

ATTACHMENT B

NO OVERDUE TAX DEBTS

Provider should complete this certification for all funds received. Entity should enter appropriate data in the yellow highlighted areas. The completed and signed form must be provided to the Guilford County.

Note: If you have a contract that extends more than one state fiscal year, you will need to obtain an updated certification for each year of the contract

Entity Name: One Step Further, Incorporated

Address: 623 Eugene Court, Greensboro, NC 27401

Phone Number: (336) 275-3699 Email: acokeman-est@gmail.com

[Date of Certification: 8/18/2025]

To: GUILFORD COUNTY

Certification:

We certify that One Step Further, Incorporated does not have any overdue tax debts, as defined by N.C.G.S. §105-243.1, at the federal, State, or local level. We further understand that any person who makes a false statement in violation of N.C.G.S. §143C-6-23(c) is guilty of a criminal offense punishable as provided by N.C.G.S. §143C-10-1b.

Sworn Statement:

Ron Miller and Andrena Coleman

[Name of Board Chair]

Name Of Second Authorizing Official]

being duly sworn, say that we are the Board Chair and Executive Director [Title of the Second Authorizing Official], respectively, of One Step Further, Incorporated [insert name of organization] of Greensboro [City]

in the State of North Carolina [Name of State]; and that the foregoing certification is true, accurate and complete to the best of our knowledge and was made and subscribed by us. We also acknowledge and understand that any misuse of State funds will be reported to the appropriate authorities for further action.

Signature: Ronald J. Miller Signature Andrena Coleman
[Board Chair] [Title of Second Authorizing Official]

Sworn to and subscribed before me on the day of the date of said certification.

My Commission Expires: 11/12/2030

Jennifer L. Shoe
[Notary Signature and Seal]

[SEAL]

JENNIFER L SHOE
NOTARY PUBLIC
GUILFORD COUNTY, NC
My Commission Expires 11/12/2030

¹ P.G.S. §105-243.1 defines: Overdue tax debt. – Any part of a tax debt that remains unpaid 90 days or more after the notice of final assessment was mailed to the taxpayer. The term does not include a tax debt, however, if the taxpayer entered into an installment agreement for the tax debt under G.S. §105-237 within 90 days after the notice of final assessment was mailed and has not failed to make any payments due under the installment agreement."

Attachment C

Conflict of Interest Policy

Instructions: *(Use this for all contracts. Page one is to be completed by the Contractor and a copy of the Contractor's conflict of interest policy must be submitted. The Contractor can adopt page 1 and 2 as their conflict of interest policy or attach their current adopted policy. Note: Verification is needed on a yearly basis. For contracts extending more than one state fiscal year, the contract file must include documentation that the Conflict of Interest Policy has not changed from the previous year. If the policy has changed, a new conflict of interest policy must be submitted. Remember to delete all instructions in blue italic. (highlighted in yellow))*

The Board of Directors/Trustees or other governing persons, officers, employees or agents are to avoid any conflict of interest, even the appearance of a conflict of interest. The Organization's Board of Directors/Trustees or other governing body, officers, staff and agents are obligated to always act in the best interest of the organization. This obligation requires that any Board member or other governing person, officer, employee or agent, in the performance of Organization duties, seek only the furtherance of the Organization mission. At all times, Board members or other governing persons, officers, employees or agents, are prohibited from using their job title, the Organization's name or property, for private profit or benefit.

- A. The Board members or other governing persons, officers, employees, or agents of the Organization should neither solicit nor accept gratuities, favors, or anything of monetary value from current or potential contractors/vendors, persons receiving benefits from the Organization or persons who may benefit from the actions of any Board member or other governing person, officer, employee or agent. This is not intended to preclude bona-fide Organization fund raising activities.
- B. A Board or other governing body member may, with the approval of Board or other governing body, receive honoraria for lectures and other such activities while not acting in any official capacity for the Organization. Officers may, with the approval of the Board or other governing body, receive honoraria for lectures and other such activities while on personal days, compensatory time, annual leave, or leave without pay. Employees may, with the prior written approval of their supervisor, receive honoraria for lectures and other such activities while on personal days, compensatory time, annual leave, or leave without pay. If a Board or other governing body member, officer, employee or agent is acting in any official capacity, honoraria received in connection with activities relating to the Organization are to be paid to the Organization.
- C. No Board member or other governing person, officer, employee, or agent of the Organization shall participate in the selection, award, or administration of a purchase or contract with a vendor where, to his knowledge, any of the following has a financial interest in that purchase or contract:
 1. The Board member or other governing person, officer, employee, or agent;
 2. Any member of their family by whole or half blood, step or personal relationship or relative-in-law;
 3. An organization in which any of the above is an officer, director, or employee;
 4. A person or organization with whom any of the above individuals is negotiating or has any arrangement concerning prospective employment or contracts.
- D. **Duty to Disclosure** -- Any conflict of interest, potential conflict of interest, or the appearance of a conflict of interest is to be reported to the Board or other governing body or one's supervisor immediately.
- E. **Board Action** -- When a conflict of interest is relevant to a matter requiring action by the Board of Directors/Trustees or other governing body, the Board member or other governing person, officer, employee, or agent (person(s)) must disclose the existence of the conflict of interest and be given the opportunity to disclose all material facts to the Board and members of committees with governing board delegated powers considering the possible conflict of interest. After disclosure of all material facts, and after any discussion with the person, he/she shall leave the governing board or committee meeting while the determination of a conflict of interest is discussed and voted upon. The remaining board or committee members shall decide if a conflict of interest exists. In addition, the person(s) shall not participate in the final deliberation or decision regarding the matter under consideration and shall leave the meeting during the discussion of and vote of the Board of Directors/Trustees or other governing body.

F. **Violations of the Conflicts of Interest Policy** -- If the Board of Directors/Trustees or other governing body has reasonable cause to believe a member, officer, employee or agent has failed to disclose actual or possible conflicts of interest, it shall inform the person of the basis for such belief and afford the person an opportunity to explain the alleged failure to disclose. If, after hearing the person's response and after making further investigation as warranted by the circumstances, the Board of Directors/Trustees or other governing body determines the member, officer, employee or agent has failed to disclose an actual or possible conflict of interest, it shall take appropriate disciplinary and corrective action.

G. **Record of Conflict** -- The minutes of the governing board and all committees with board delegated powers shall contain:

1. The names of the persons who disclosed or otherwise were found to have an actual or possible conflict of interest, the nature of the conflict of interest, any action taken to determine whether a conflict of interest was present, and the governing boards or committee's decision as to whether a conflict of interest in fact existed.
2. The names of the persons who were present for discussions and votes relating to the transaction or arrangement that presents a possible conflict of interest, the content of the discussion, including any alternatives to the transaction or arrangement, and a record of any votes taken in connection with the proceedings.

Approved by:

One Step Further, Incorporated

Name of Organization

Androna Coleman

Signature of Organization Official

August 19, 2025

Date

NOTARIZED CONFLICT OF INTEREST POLICY

State of North Carolina

County of Guilford

I, Jennifer L. Shoe, Notary Public for said County and State,

certify that Androna Coleman personally appeared before me this

day and acknowledged that he/she is Executive Director of One Step Further Inc.

and by that authority duly given and as the act of the Organization, affirmed that the foregoing Conflict of Interest

Policy was adopted by the Board of Directors/Trustees or other governing body in a meeting held on the

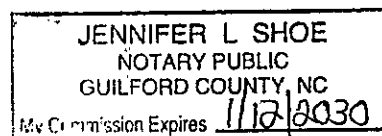
July 16, 2025.

Sworn to and subscribed before me this 19th of August 2025.

Notary Public Jennifer L. Shoe

(Official Seal)

My Commission expires January 12, 2030



ATTACHMENT D

STATE OF NORTH CAROLINA
COUNTY OF GUILFORD

AFFIDAVIT REGARDING E-VERIFY

I, Andrena Coleman (the individual attesting below), being duly authorized by and on behalf of

One Step Further, Incorporated (the entity doing business with Guilford County, hereinafter "Employer") after first being duly sworn hereby swears or affirms as follows:

1. Employer understands that E-Verify is the federal E-Verify program operated by the United States Department of Homeland Security and other federal agencies, or any successor or equivalent program used to verify the work authorization of newly hired employees pursuant to federal law in accordance with NCGS §64-25(5).
2. Employer understands that Employers Must Use E-Verify. Each employer, after hiring an employee to work in the United States, shall verify the work authorization of the employee through E-Verify in accordance with NCGS§6426(a).
3. Employer is a person, business entity, or other organization that transacts business in this State and that employs 25 or more employees in this State. Mark "Yes" or "No":
 - a. YES ☒; or,
 - b. NO ☐
4. Employer's subcontractors comply with E-Verify, and if Employer is the winning bidder on this project Employer will ensure compliance with E-Verify by any subcontractors subsequently hired by Employer.

Date: 8/19/2025

Andrena Coleman

Signature of Affiant

Print or Type Name: Andrena Coleman

State of North Carolina County of Guilford

Signed and sworn to (or affirmed) before me 8/19/2025

My Commission Expires: 11/2/2030

Jennifer L. Shoe
Notary Public

Affix Official/Notarial Seal

